

Section 1: School Information and 3 Year Improvement Plan Priorities		
School/Establishment Lennoxtown Primary School		
Head Teacher	Rona Coughlan	
Link QIO	Marie Donald	

School Statement: Vision, Values & Aims and Curriculum Rationale

It is our shared vision that all of our children, staff, families and the community work together to provide a happy, safe and nurturing learning environment for all. It is our aspiration that all of our children are appropriately supported, and provided every opportunity, to achieve their full potential and in doing so are motivated and confident in meeting the challenges of learning, life and work.

As a school team, we champion our children and work tirelessly to support them in becoming the very best versions of themselves possible. As a school community, we share the values of Respect, Honesty, Inclusion, Co-operation and Kindness and we seek to represent these values in our day to day interactions in, and beyond, our school and nursery. Through strong relationships and partnership, we strive to meet the following aims;

- To work together to create a safe, happy, nurturing environment for all to learn.
- To raise children's standards of attainment and achievement through providing a range of effective learning and teaching approaches which are stimulating, motivating and meet the needs of all learners.
- To ensure that all children aspire to reach their potential and feel a sense of achievement in all that they do.
- To nurture a growth mind-set ensuring all children are confident and motivated to contribute to lifelong learning and the wider world of work.
- To encourage creativity and independence in all learners and ensure everyone feels valued, respected and has the capacity to compromise.
- To promote the importance of strong partnership between home and school and with the wider community through regular communication and planned activities.



	Looking Forwards - 3 Year Improvement Plan Priorities Bullet point key priorities for the next 3 years		
Session	2022/23	2023/24	2024/25
Priority 1	Health and Wellbeing - Emotion Works - UNCRC - Nurture	Learning and Teaching Pedagogy - Reading and Spelling	Learning and Teaching Pedagogy - Improving Our Classroom
Priority 2	Learning and Teaching; - Numeracy and Writing	Learning and Teaching; - Moderation	Learning and Teaching; - Digital Learning
Priority 3	Curriculum; - Contexts for Learning	Curriculum Rationale	The Curriculum - Outdoor Learning



Section 2: Improvement Priotity 1		
School/Establishment	Lennoxtown Primary	
Improvement Priority 1	Health and Wellbeing	
Person(s) Responsible	HT, Nurture Teacher	

NIF Priority	NIF Driver	HGIOS 4 QIs	EDC Service Plan 2021-24
Improvement in children and young people's health and wellbeing Closing the attainment gap between the most and least disadvantaged children	teacher professionalism parent / carer involvement and engagement	QI 3.1 Wellbeing, equality & inclusion QI 1.3 Leadership of Change QI 3.2 Raising attainment and achievement	Improvement in children and young people's mental health and wellbeing

Opportunities for Leadership	Resource Requirements	Parental Engagement and Involvement
Nurture Teacher - LA leading on Nurture	Emotion works training pack and resources	Emotion works presentation
and Emotion Works	BOXALL tokens	RSHP workshop
Teacher collaborative groups sharing good	Homework club venue	Nurture Interventions
practice	FLA support	Universal and targeted FLA work
Pupil feedback groups	Space for cooking sessions (family room) &	
Tupii Teedback groups	nurture base)	
Professional Learning	Interventions for Equity	Pupil Equity Funding (PEF) Allocation
Emotion Works Training	Equity of experience for targeted children	£1000 to support resourcing of Emotion Works
Application of HWB tracker training	accessing Primary 8	
RSHP training	Experiences will be informed by assessment	
YR 2 Nurture training	process and where gaps are identified	
Autism Training	Targeted support for SIMD 1-3 (as needed)	



Outcomes/Expected	Tasks/Interventions	Measures	Timescale(s)	Progress
Impact				
Outcomes for learners; targets; % change	Activities in Working Time Agreement, Professional Learning Learning and Teaching interventions	What ongoing information will demonstrate progress? Identify qualitative, quantitative, evaluative pre and post measures	What are the key dates for implementation? When will outcomes be measured?	
Almost all learners	Staff trained in introductory	Ferre Laevers Assessments	Aug In-service day 2-	
demonstrate an increase	level of Emotion Works	Strength and Difficulties	staff trained in Emotion	
in confidence in	Programme.	assessments	Works	
expressing emotions	Implement Emotion Works	Wellbeing assessments	Sept 22 - pupil	
verbally, pictorially or	lessons in all classes, introduce	Class teacher observations	questionnaire	
through writing.	visual resources and use of	Learner conversations	Sept 22 – talking news to	
	reflective tool to support	Engagement assessments	raise parental awareness in	
	discussion around behaviour.	Staff and parent questionnaires	Sept 22 - SLT present to	
Almost all learners,	Visuals introduced to classes	support reduction in adult	PC	
families and staff	Lessons and learning from	support for restorative	Stakeholder pre/posy	
report impact of	programme of study implemented.	discussions;	assessments - Sept 22,	
positive change in how	Visuals introduced around the	Learners become more adept in	May23	
they observe children	school.	peer support/peer co-regulation	Ongoing Professional	
managing emotions.		Families report impact of their	Dialogue as part of Quality	
		child's capacity to talk about	Assurance processes	
		emotions and positive mental		
		health strategies via glow form		
Improved Wellbeing for	Learners engage with SHANARRI	Learner engagement (Ferre	September 22 -	
learners; learners can	indicator video soundbites.	Laevers/class observations)	Awareness raising	
communicate a good	Almost all Learners will engage	Learner focus group; pupil	assembly on SHANARRI	
understanding of	with assessment process x3	questionnaires	indicators	
strategies and	Interventions planned to support	Parent focus group; parent	Tracker completed Oct.	
how/where to seek	pupil wellbeing (pm nurture model)	questionnaires	Jan and May	



support if their wellbeing is diminished.	Seasons for Growth re- introduced for targeted pupils	Planning conversations; classroom observations; feedback during staff meetings Analysis of wellbeing data	Tracking meetings as per QA calendar - analysis of HWB data Evaluation of planned interventions
Learners can talk confidently about what strategies and resources support them to be successful learners.	Wellbeing and tracking meetings with staff to identify children who are not achieving FLA to support families identified Class teachers work with SLT/Raising Attainment Teacher to identify pupils who are not achieving Wellbeing Support Plans created for children who are failing to reach expected levels, over and above nurturing approaches and academic interventions.	Wellbeing trackers, Champion Check ins Analysis of attendance data Termly review of pupil support plans Support Plans Evaluations of support plans	Oct 22, Jan 23, May 23 Termly
Almost all learners access learning in line with the Relationships, Sexual Health and Parenting Resource and can illustrate learning, making links to other aspects of HWB	Introduce updated resource/approach to teaching Relationships, Sexual Health and Parenting Staff attend training session and familiarise themselves with resource. Short life working party look at themes in line with the school's HWB planner with a view to updating.	Staff questionnaire capturing confidence in teaching the resource Pre and post learner questionnaire - learning and confidence in relation to context Family feedback form CT learning evaluations	Oct 22 - SLT/RSHP rep presentation on resource Oct 22 - WTA hours for resource familiarisation November 22 - Parent workshop on RSHP



Improved data in both attainment and wellbeing for learner's accessing targeted nurture support Learners accessing intervention show improved engagement in day to day learning post intervention	Family (Grown-ups) Information session held. Family information leaflets created and shared (stage specific) Nurture teacher to present outcomes of year 1 to staff and share evaluation of model form 21-22. Nurture teacher to share proposed model and associated assessment and planning actions for year 2. Staff to complete Ferre Laevers and Strength and Difficulties assessment with their new class. Staff to liaise with nurture teacher and collegiately plan targets for any pupils accessing Primary 8 provision (wellbeing groups and p8 group). Plan, implement and evaluate supports for Year 2 model. Nurture teacher continues to attend EDC PLC meetings and training sessions. Maintain a Nurture PLC approach in	Pre and post assessment as outlined in Nurture training-Ferre Laevers, Stirling and Boxall assessments Pre and post attainment data Pre and post assessment as outlined in Nurture training-Ferre Laevers, Stirling and Boxall assessments Tracking meetings Evaluative statements/observations from forward plans Quality Assurance monitoring	Staff feedback on the impact of lessons (L&T meetings) Family feedback postdelivery of learning - May 23 Nurture teacher to present year 1 outcomes to staff - August 16th Analysis of Ferre Laevers and Strength and Difficulty data. Evaluation of Stirling and BOXALL assessments - termly
All teaching staff can talk about the role of BOXALL profiling and the role of targets when	line with Local Authority role out. Nurture Teacher lead professional learning Revise and update Parent Information leaflets.	Quality Assurance processes Staff evaluations	Collegiate session for teaching staff in September 2022



planning for Learning.	Include Primary 8 in 'Look in and	Updated of LPS Nurture	Termly evaluations of	
Teaching and	Learn' and explore opportunity	Rationale and whole school	Nurture targets - Nurture	
Assessment	for open event to raise awareness	Nurture Position Statement	and class teacher	
	of the provision.	Parent Information leaflets		
	Cluster Nurture teachers to liaise	(Primary 8, Wellbeing Groups)	Ongoing self-evaluation	
	and produce materials to support			
	roll out of EDC's nurture model			
Increased Family	FLA and NT to work together to	Professional dialogue relating to	Evaluations / discussions	
engagement for	encourage and support parental	targets and progress of	pre, interim and post	
targeted families of	engagement	learners accessing the Nurture	Sept, Feb, June	
children accessing the	Termly visits for parents to	base/Nurture teacher		
school's nurture	support learning of pupils	Ongoing Family feedback		
provision	accessing Primary 8			
Anti-Bullying and	Review Current Policy	Feedback from family and	Oct 22 - parents' night	
Positive Relationships	Family and Learner focus groups.	learner consultation	consultation	
policy is updated taking	Update policy taking account of	Newly updated policy	November 22 - parent and	
account of stakeholder	feedback		pupil focus group	
views.			January 23 - draft of	
			updated policy	
			April 22 - agreed policy	
			update	



Section 2: Improvement Priotity 2			
School/Establishment	Lennoxtown Primary		
Improvement Priority 2 Learning, Teaching and Assessment in Numeracy and Writing			
Person(s) Responsible	DHT, Raising Attainment Teacher		

NIF Priority	NIF Driver	HGIOS 4 QIs	EDC Service Plan 2021-24
Closing the attainment gap between the most and least disadvantaged children Improvement in attainment, particularly in literacy and numeracy.	curriculum and assessment performance information teacher professionalism	QI 1.1 Self evaluation for self improvement QI 2.3 Learning, Teaching & Assessment QI 3.2 Raising attainment and achievement	Improvement in attainment in numeracy Improvement in attainment in literacy Closing the attainment gap between the most and least disadvantaged

Opportunities for Leadership	Resource Requirements	Parental Engagement and Involvement
Raising Attainment Teacher lead TIG groups across the school Class teachers invited to present to peers - strategies for effective learning and teaching which have been successful in their classroom Class teacher - MA, Numeracy Champion Class Teacher - RF, Literacy Champion	Raising Attainment Teacher leading targeted intervention groups. Concrete numeracy materials to support Teaching and Learning	Parents will be invited in to school for shared learning visits. PLP's sent home regularly as part of reporting to parents Head Teacher reporting to Parent Council keeping them regularly informed of progress in relation to SIP targets at monthly parent council meetings. Parent information sessions on Literacy, Numeracy and RSHP
Professional Learning	Interventions for Equity	Pupil Equity Funding (PEF) Allocation



Link in with Karen Oppo to join EDC working	TIG groups to take into account PEF pupils	BL PEF funded (£7588) SLA to support in
party.	Wellbeing Trackers used alongside attainment	classes to close attainment gap by working with
DHT to deliver CPD sessions through working	data to ensure targeted intervention is	class teacher to provide more personalised
time agreement collegiate hours.	appropriate for pupils not achieving	support.
Collegiate professional dialogue with colleagues		£21 000 - 0.6 Teacher to support targeted
out with own establishment via partnership		intervention
working with cluster primaries.		

Outcomes/Expected	Tasks/Interventions	Measures	Timescale(s)	Progress
Impact				
Outcomes for learners; targets; % change Improved Numeracy	Activities in Working Time Agreement, Professional Learning Learning and Teaching interventions Analysis of errors in summative	What ongoing information will demonstrate progress? Identify qualitative, quantitative, evaluative pre and post measures • PUMA Assessment	What are the key dates for implementation? When will outcomes be measured? November 2022	
attainment; 5% increase in	assessments (SNSA & PUMA) as	SNSA Assessments		
ACEL data in numeracy	focus for collegiate sessions. Planned, targeted intervention at both class and group level to address common areas of difficulty. Raising attainment teacher leads Targeted Intervention Groups, based on data - to address specific barriers to learning and close the attainment gap. At least 2 members of Staff participate in Karen Oppo's	 Tracking Meetings Jotter sampling Targeted Intervention data 	January 2023 May 2023	



	Numeracy Professional Learning Module and disseminate to staff		
Improvements in the quality of teaching in numeracy across the school	Staff work collaboratively to evaluate planning for teaching and learning of numeracy. Staff training in children's development and understanding of the major milestones of numeracy through engagement with EDC's Professional Learning Calendar Staff participation in EDC training from Karen Oppo Staff work together to create a 'model lesson' observation proforma for numeracy, based on agreed criteria covering aspects of highly effective practice. Peer and SLT observations of teaching and learning to share good practice. Manipulatives are available in all classrooms.	 PUMA Assessment SNSA Assessments Tracking Meetings Forward plans Learning and teaching meetings Staff evaluations from professional learning. Jotter sampling TIG groups questionnaires Assessment data Targeted Intervention data Evaluation of peer and SLT observations Learning Walks 	November 2022 January 2023 May 2023 Sept-June in line with QA calendar
Improved writing attainment; 5% increase in ACEL data in writing.	Raising Attainment Teacher to work with Targeted Intervention Groups (TIGs)	 GL Assessment SNSA Assessments Writing assessments Tracking Meetings 	November 2022 January 2023 May 2023



	across the school in order to		
	raise attainment in writing.		
Improved standards in the teaching of writing, as evidenced in attainment data, throughout the school.	Revisit Talk4Writing training materials and establish agreed non-negotiables for implementation of effective learning and teaching of Talk for Writing. Staff Learning Walks to magpie ideas for Talk for Writing. SLT Learning Walks to ensure all the Talk for Writing Toolkits and connectives are displayed to support learning. CLPL sessions focused on non-fiction Talk for Writing	Learning walks, Peer and SLT observations Learning and Teaching meetings Tracking meetings Writing moderation with locality schools Self-Evaluation of professional learning	Sept-June in line with QA calendar Oct 22
Increased pace of delivery of writing curriculum, in line with developed planners.	Review and adapt planning approaches to ensure pace of learning across the school.	Professional dialogue in forward Tracking meetings Reviewed yearly planner	Oct 22 Termly
Learners' writing skills will develop through continued practice; writing a range of genres with detailed success criteria	Short burst writing reinstated at least 3/5 days. All classes will display Talk for Writing prompts. Re-establish model unit planners for Talk for Writing lessons. Non Fiction Talk for Writing approach for functional writing used to engage children who	Pupil learning conversations Jotter sampling and moderation activities Forward Plans Learning and Teaching meetings Samples of writing	Sept-June in line with QA calendar



	find imaginative writing challenging. Raise profile of functional writing across the school through whole school display and assembly shout outs.	Moderation booklet showing samples of writing at all stages for Fiction and Non-fiction.		
Learners are more confident in talking about their learning journey and are confident in sharing examples of achieved learning targets.	Teachers leading PLP development to lead CLPL session for staff. PLP's launched at whole school assembly. Talking news to inform parents of new PLP format. Learners make regular use of PLPs to showcase achieved learning and next steps.	Sampling PLPS Pupil Learning Conversations Family Feedback via Glow Form Personal Learning Plans. Family evaluation on PLPs. Family feedback on jotters (sent home termly)	Collegiate session - Aug 22 Ongoing Sept 2022 - May 2023	



	Section 2: Improvement Priority 3		
School/Establishment	Lennoxtown Primary		
Improvement Priority 3	Curriculum Planning		
Person(s) Responsible	HT, DHT		

NIF Priority	NIF Driver	HGIOS 4 QIs	EDC Service Plan 2021-24
Improvement in skills and sustained, positive school-leaver destinations for all Placing the human rights and needs of every child and young person at the centre	school improvement curriculum and assessment teacher professionalism	QI 2.2 Curriculum QI 2.3 Learning, Teaching & Assessment QI 3.2 Raising attainment and achievement	Improvement in employability skills and sustained, positive school leaver destinations for all young people

Opportunities for Leadership	Resource Requirements	Parental Engagement and Involvement
Developing pedagogy and methodology in	Young STEM leaders resource	Family coming in as part of DYW focus week.
teaching science,	Collegiate time	Family attending 'Look in and Learn'
technology/engineering/design, art, maths		Family attendance at Science open day
Supporting new staff		Family attendance at class assemblies
Working party developed to lead STEAM		
Planning		
Pupil Rights Ambassadors		
Teacher leadership - RRS ambassadors group		
Professional Learning	Interventions for Equity	Pupil Equity Funding (PEF) Allocation



EDC STEM participation (all staff on working	Targeted children who may experience	
party)	barriers to cooking sessions and fitness and	
EDC staff Leadership opportunities - Literacy	support them to attend where possible.	
Champion, Numeracy Champion, Play Champion,		
Autism Champion, Health and Wellbeing		
Champion, UNCRC Champion		

Outcomes/Expected	Tasks/Interventions	Measures	Timescale(s)	Progress
Impact				
Outcomes for learners; targets; % change	Activities in Working Time Agreement, Professional Learning Learning and Teaching interventions	What ongoing information will demonstrate progress? Identify qualitative, quantitative, evaluative pre and post measures	What are the key dates for implementation? When will outcomes be measured?	
All staff will use the STEAM	Further engagement with	Reviewed planners	September 22' -	
planning format to support IDL planning Almost all learners can talk about relevance of learning and links with learning across the curriculum	Curriculum Design Principles. Audit of STEAM experiences and outcomes covered at early first and second level. Ongoing work on bank of planners for identified contexts for learning. Creation of interim overview of planned IDL contexts for learning. Ongoing work on bank of planners for identified contexts for learning. Clear identification of any gaps	Learning and Teaching meetings Pupil Learning conversations Parent and pupil consultation a	Staff training session October in-service Oct parents' night - PC engage in focus discussion with families in attendance Oct parents' night - SLT set up interactive stand/mechanism to capture parent views	
	planners for identified contexts for learning.		capture parent	



	interim position statement draw up.		November 22 - Draft position statement shared with families training May 23 - review
Primary 6 and primary 7 learners will develop their STEM knowledge and leadership skills	P6 and p7 learners engage in the Young Stem Leaders programme. Young STEM Leaders will create, plan and deliver one or more STEM activity, event or interaction for other people. Throughout this process, Young STEM Leaders will develop skills in mentoring, communication and leadership	Pupil learning conversations Science week planning and evaluations Family feedback from Science open day (March 23)	September 22' March 23 Oct-June 23'
Learners, staff and Families have an understanding of the UNCRC rights of the child and their relevance in everyday life	Registration August 2022 Develop action plan to achieve Bronze award Set up a 'School Rights Ambassador Group' Whole school familiarisation with UNCRC through assemblies and class teaching EDC Pupil forum engagement Launch assembly for P1-7 by Rights Ambassadors Rights Ambassadors to implements awareness raising for parents e.g. Rights Newsletter	Pre and post school questionnaire survey for pupils, parents and staff Action Plan including UNCRC learning visible around school Pupil Learning Conversations Forward Plan Evaluations Family Evaluations Reviewed assembly plan	August onwards As per EDC's engagement timetable Launch assembly Nov 22 Awareness raising Nov 22 onwards - Newsletters, assembly, tweets, TEAMS Oct onwards



Submission by May 2023 Introduce an annual timetable of events	May 23 for Bronze accreditation
	submission

Outcomes/Expected Impact	Tasks/Interventions	Resources	Measures	Timescale(s)	Progress
Outcomes for learners; targets; % change	Health & Wellbeing, Literacy and Numeracy interventions for identified groups	Identify PEF allocation, staffing and resources that will be procured to support	Identify qualitative, quantitative, evaluative pre and post measures	What are the key dates for implementation? When will outcomes be measured?	Identify progress and impact in narrowing the PRAG
Learners build on skills	Engagement in the Forest	Forest schools for p7	Pupil feedback	Oct 22	
of co-operation and	Schools Programme	£420	Increased capacity to		
resilience.	Engagement with the		work co-operatively	Nov 22	
Increased wellbeing	Inverclyde Sports Facility		·		
from better	residential (P7)	£618 Subsidising P7		March 2023	
relationships with peers		residential to ensure			
and time spent outdoors,	Health and Wellbeing	equity of opportunity			
and equity of	Intervention to support				
opportunity in the local	learners with team building,				
environment.	problem solving and				
	communication.				